



LINK RESOURCES INC. INTERNATIONAL EXPERIENCE

The following are descriptions of Link International experience

(MENA) Middle East and North Africa

Link's regional experience extends back over 18 years. We have been on the ground across the region from Iraq, Kuwait, Saudi Arabia, Qatar, Bahrain, U.A.E., etc. We have a unique understanding of the business experience having managed more than 1,000,000 man hours of energy related facilities in the region. The experience Link has garnered managing projects which span the globe, further enriches our real world understanding of how to create action across a multi-cultural workforce. Negotiating and consulting for and with multi-lingual, national, and cultural parties and developing the understanding to succeed in these challenging situations, defines Link's unique capabilities

Kingdom of Saudi Arabia

Our experience in Saudi Arabia initially involved the interconnection of the King Khalid Military City power block. Link consulted on the Kingdom's National Commerce Bank efforts to create a smart-grid to integrate distributed generation capabilities of their various facilities. Link managed the operations of existing large chilled water facilities. Additionally Link was a partner in the bidding, negotiations, and implementation planning of the privatization of the first Saudi Arabian government owned power facility. As a leader in industrial, Link has spoken at both conferences and by private invitation across the region.

United Arab Emirates

Link audited the operational status of the Abu Dhabi Worker's Village CHP Facility as part of a purchase agreement between regional firms. As part of this effort Link worked with the onsite management as part of the due diligence effort identifying key post construction operational statistics and issues.

Kingdom of Bahrain

Link provided business development management expertise for the O&M of multiple BOO projects involving CHP, District Cooling, and Power Facilities in Manama.



Commonwealth of Independent States

Link capabilities extend across the Commonwealth of Independent States to include energy consulting, marketing, procurement, and recruiting. Link's native Kazakhstan (Russian) Marketing Director bridges the gap between east and west with a wealth of experience doing business across the majority of the CIS countries as well as other majority Russian speaking countries.

- 1.) Russian Federation**
- 2.) Republic of Armenia**
- 3.) Republic of Azerbaijan**
- 4.) Belarus**
- 5.) Republic of Kazakhstan**
- 6.) Republic of Kyrgyz**
- 7.) Republic of Moldova**
- 8.) Turkmenistan**
- 9.) Ukraine**
- 10.) Uzbekistan**

Republic of Kazakhstan

Link's Kazakhstan development wing led by a Kazakh (Russian) citizen, houses a well-developed set of skills in governmental relations, contracts, business creation, development, as well as marketing and recruitment. We approach this intricate political and cultural business model with a natives understanding allowing us to bypass pitfalls that hamper inexperienced firms.

Republic of Uzbekistan and Kyrgyz Republic

Through association with the larger regional economy of Kazakhstan; Republic of Uzbekistan and Kyrgyz Republic are developmental areas that we have associated business contacts and experience.

Ukraine & Republic of Belarus

Link has been actively marketing and developing contacts for a wide range of power and consulting projects within Ukraine. Link's fluently multi-lingual staff has a unique understanding of how to navigate thru the Ukrainian business model with the specific governmental and cultural intricacies found therein.

Republic of Turkey

Link has opened its marketing efforts in Turkey by developing new contacts and identifying new projects to pursue. Senior Link executives have devoted time and effort marketing on the ground in Turkey since 2009.



International Work

Link thru many different past partners, clients, employees, and independent consultants has reached every country across the globe. We pride ourselves on rapidly dominating a new market thru our business acumen as well as our comprehensive set of global contacts. Link is committed to deploying for an opportunity...no matter where it might be. Other countries in which we have experience include:

- Zimbabwe
- Germany
- Jamaica
- Guam
- Canada
- Australia
- New Zealand
- Papua New Guinea

CONTACT INFORMATION

- CEO: Kirk D. Belmont
kbelmont@linkresources.com
Office: +1 (770) 919-7070
Fax: +1 (770) 919-9200
- President: Gary A. Sanden
gsanden@linkresources.com
Office: +1 (770) 919-7070
Fax: +1 (770) 919-9200